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Experiential Learning Labs for Sustainable Development: A Case Study in Community Operational Research Education

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Agenda

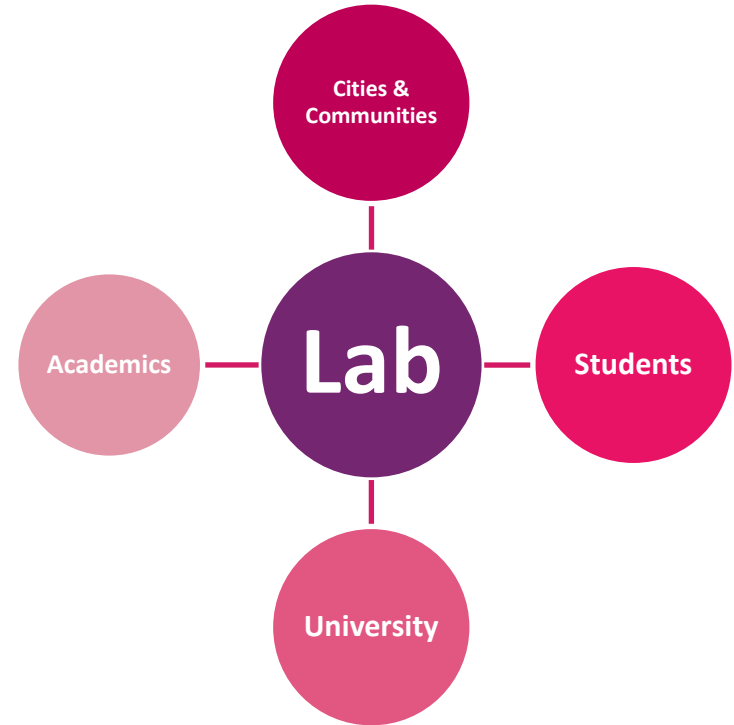
- Introduction
- Background
- Method
- Results
- Discussion
- Conclusions



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- This work examines **Experiential Learning Labs (ELs)** in **Community Operational Research (Community OR) education** to promote sustainability-related learning outcomes in Higher Education.
- Addressing the Sustainable Development Goals (**SDG's**) **#2** and Principles for Responsible Management Education (**PRME**).
- The aim is to provide **an interactive, immersive, and learner-centered approach** through **community-based learning experiences** linked to real-world situations in cities and communities.

- **Learning and Teaching Community OR in Cities and Communities.**
- An **ELL** as a *social space for interaction* to undertake reflective and hands-on activities in specific contrived or real-world educational scenarios (Salinas-Navarro and Garay-Rondero, 2020) .



Background

- Involving **Kolb's Experiential Learning Cycle**, **constructive alignment** and **authentic assessment**
- With links to challenge based learning, service learning, and competency-based education
- Provide an interplay of **cities and communities**, **as learning spaces**, and in-classroom activities
- Develop **learning outcomes** in Community OR education.

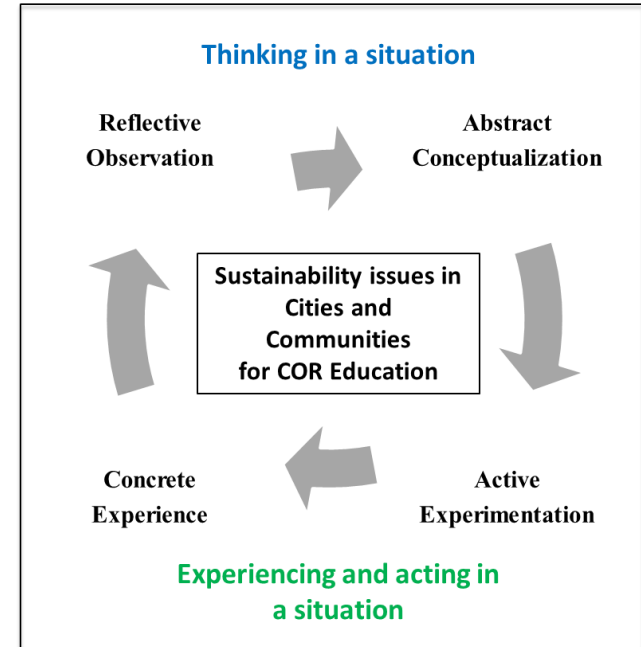
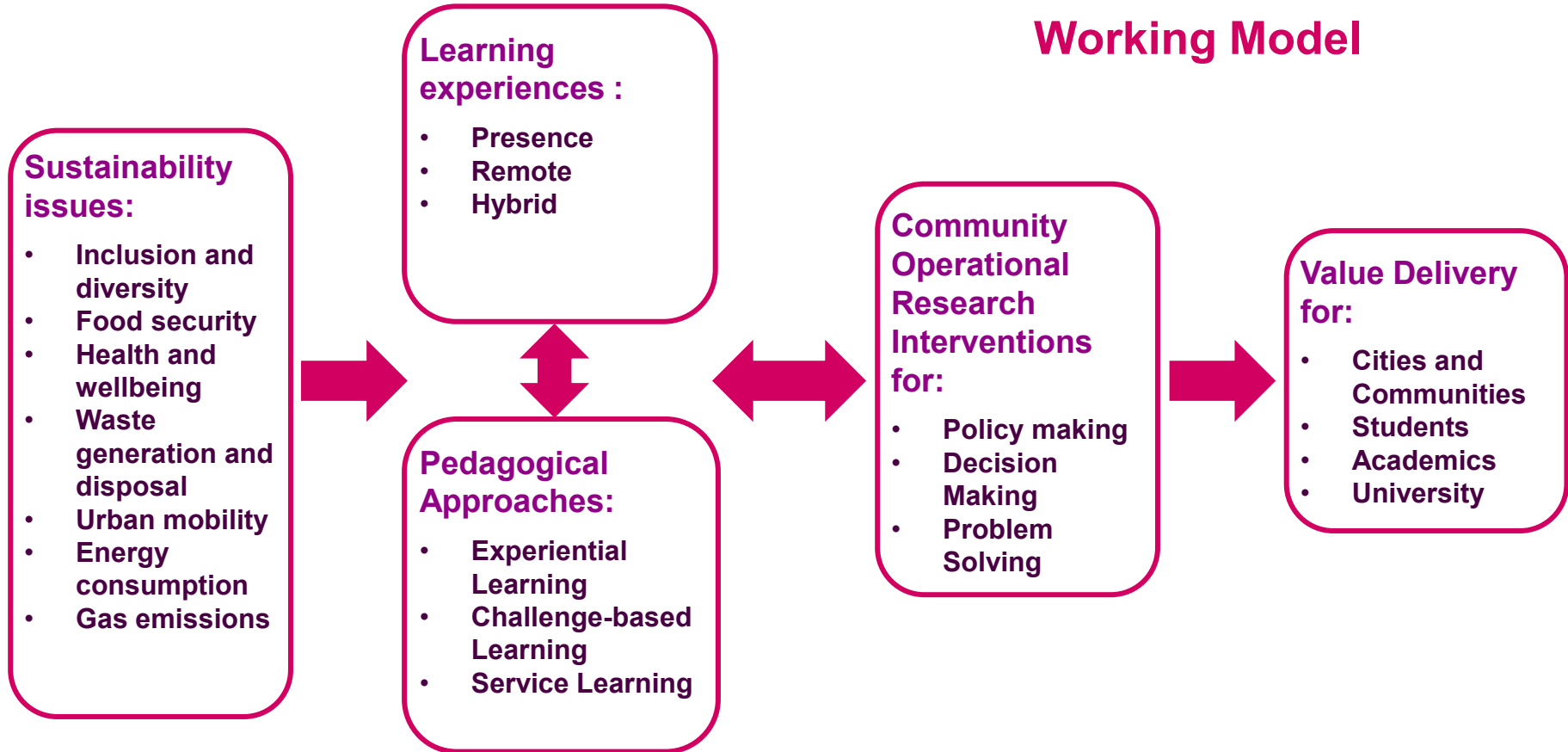


Figure 1 Experiential Learning for COR Education
Adapted from Kolb (1984)

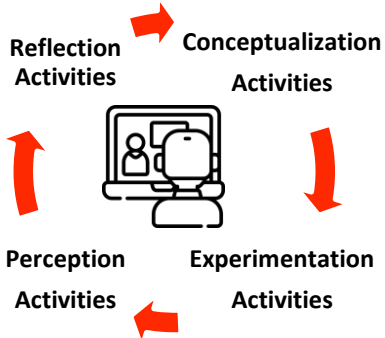
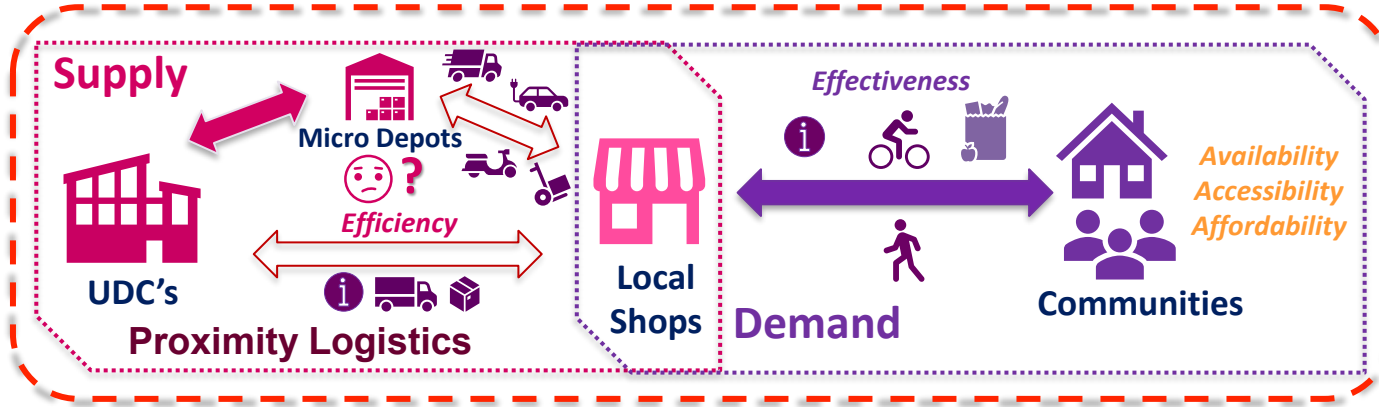
Working Model



- **Defining the case:** Nanostore Food Supply in Metropolis of Latin America
- **Selecting the case:**
 - The Social Lab for Sustainable Logistics @ Mexico City & Bolivia (Rangel-Espinosa et al., 2020; Salinas-Navarro and Rodríguez Calvo, 2020)
 - Systems Dynamics and Logistics Design modules
- **Developing the learning experience:**
 - ABET learning outcomes (problem solving under realistic restrictions)
 - Studying local shops' food supply in neighbourhoods to enhance local food security
- **Evaluating learning results**
 - Students' opinions and learning outcomes' achievement
- **Reporting findings** (disciplinary and learning experience)

Results

The Social Lab for Sustainable Logistics



Developing **last-mile strategies** by studying the **complexity of interactions** between suppliers, local shops, and communities in **specific geographical areas** through **proximity logistics** (using causal loop modelling, descriptive statistics and clustering analysis) to enhance product **availability**, **accessibility** and **affordability**.

- **Discoveries are twofold:**

1. **Nanostore supply**

- a. Traditional food supply strategies to local shops are based on long-hauling vehicles with low frequency deliveries, which increase gas emissions and local in-store inventory levels. However, these provide cost-effective alternatives for suppliers
- b. Looking at the contextual characteristics of neighbourhoods, shopkeepers' expectations, and consumers' profiles to develop last-mile deliveries through distributed crossdocking alternatives
- c. Efficiently and effectively articulating supply and demand.

2. **Learning experience**

- a. Students carry out experiential learning linked to relevant sustainability issues incorporating multidisciplinary knowledge
- b. **Communities** are seen as a **first-hand** and **well-known opportunities** for **learning by experience**
- c. **Community OR** is recognized **as useful and practical**.

Conclusions

- ELLs can grow **sustainability-related skills, engagement, motivation, and learning relevance** in Community OR education
- Valuable insights into the **key factors and challenges** associated with implementing ELLs and **highlights the potential** of this approach for other educational contexts in Higher Education
- The design and execution of learning experiences turns out **demanding and time consuming**
- **Further learning experiences** to exemplify the use of Community OR tools in practical community settings for learning outcome development.



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- Kolb, D.A. (1984) *Experiential learning: experience as the source of learning and development*. Englewood Cliffs, N.J: Prentice-Hall.
- Rangel-Espinosa, M.F. et al. (2020) 'Increasing Competitiveness of Nanostore Business Models for Different Socioeconomic Levels', in H.T.Y. Yoshizaki, Christopher Mejía Argueta, and M.G. Mattos (eds) *Supply Chain Management and Logistics in Emerging Markets*. Emerald Publishing Limited, pp. 273–298. Available at: <https://doi.org/10.1108/978-1-83909-331-920201013>.
- Salinas-Navarro, D.E. and Garay-Rondero, C.L. (2020) 'Requirements of Challenge based Learning for Experiential Learning Spaces, an Industrial Engineering Application Case', in 2020 IEEE International Conference on Teaching, Assessment, and Learning for Engineering (TALE), Takamatsu, Japan: IEEE, pp. 1–8. Available at: <https://doi.org/10.1109/TALE48869.2020.9368347>.
- Salinas-Navarro, D.E. and Rodríguez Calvo, E.Z. (2020) 'Social Lab for Sustainable Logistics: Developing Learning Outcomes in Engineering Education', in A. Leiras et al. (eds) *Operations Management for Social Good*. Cham: Springer International Publishing, pp. 1065–1074. Available at: https://doi.org/10.1007/978-3-030-23816-2_105.