4/....

14.	Communicating with supervisors and management  Very Poor 1 2 3 4 5 6 7 8 9 10 Ga	Hating
15.	Communicating job related information with his fellow workers and supervisors  Very Poor 1 2 3 4 5 6 7 8 9 10 Go	••••••••••••••••••••••••••••••••••••••
16.	Coping with potentially stressful / unpleasant environment (e.g. Noise, smell, heat)  Very Poor 1 2 3 4 5 6 7 8 9 10 Go	••••••••••••••••••••••••••••••••••••••
17.	Attending to details of the job (e.g. Checking tool type and number)  Very Poor 1 2 3 4 5 6 7 8 9 10 Go	ry A
18.	Vigilant/Discriminating work activities (e.g. Red Lighting)  Very Poor 1 2 3 4 5 6 7 8 9 10 God	ry od
19.	Coping with repetitive activities  Very Poor 1 2 3 4 5 6 7 8 9 10 God	ry od
20.	Coping with variable shift work (if applicable)  Very 1 Poor 1 2 3 4 5 6 7 8 9 10 Good	ry od

409

Question Rating

21. Coping with an irregular work load

Very Poor 1 2 3 4 5 6 7 8 9 10 Good

5/....

Aptitude and Composite Job Performance Data for 14 Incumbents of the Job of Setter

Subject	Raven's Progressive Matrices	Perceptual Speed	Visual Acuity	Wechsler Memory	Birkbeck Mechanical Comprehension	Performance
7	47	50	27	9	16	385
2	23	53	25	8	1.5	600
3	97	51	24	7	28	628
7	40	54	23	1	6	395
2	88	, 96	20	9	30	909
9	5	31	27	1	7	393
7	06	73	32	10	2.5	462
8	17	17	22	5	2	391
6	06	7.5	27	5	39	773
10	53	80	19	7	29	655
11	85	43	17	6	31	645
12	07	52	27	n	9	385
13	84	113	21	14	31	632
1.4	40	7.8	3.4	1.6	6	857

The Oral Questionnaire for Assessing
Trainee Setters Job Knowledge

IMINEE SETTERS - ORAL QUESTIONNAIRE		
NAME:		
		The same of the sa
GEOGRAPHY	R. R.	We have a supplied to the second
. How many machines in 'C' Factory?		Bar to the second of the secon
, How many A26 in 'A' Factory?		
, Now many Demag Stubbe in 'A' Factory?	. !	
. What types of machine in 'B' Factory?		
, How many fire exits in 'B' Factory?		
. Where is the small parts store?	;	
. Where is the Night Manager's Office?		
. How many machines in 'B' Factory?		- 2
. Which factories have piped chilled water?		300 000 000 000 000 000 000 000 000 000
. Where is the machine maintenance departmen	nt office?	
PRODUCTS		
**************************************		
. How is a securitainer described?		
. How many parts to a Jaypour?		
. What are general mouldings?		
. What is the difference between GC $\&$ PC in	Jaycaps?	2
· Name one type of screw cap.	47 Berry	
· What products are printed?		
· What are the two main colours of securita		100 mm m 2 mm
Name two customers who might have special	plates.	The same of
* Which dimension is given first in a secur	itainer size?	January and fine and
How are the sizes of securitainer cap des	cribed?	The second second

	MACHINE APPRECIATION			1
		R	W	
	What are the chief differences between the injection units of A.17 and other machines?			
	What are the advantages of electric motor screw drive?	98-anan .,	- Allerings	
	What are the advantages of hydraulic motor screw drive? What are the advantages of a screw machine over a plunger machine? What types of nozzle does the Company use? What is the purpose of a thermocouple? How are the heater bands controlled? What is an RSP ring? Why is hopper throat cooling important? How does the sprue break operate on an A.17?	Open control		
	MACHINE APPRECIATION 11		(see ,	
	What are the advantages of a single toggle lock system? What are the disadvantages of a single toggle lock system?			 1
	What are the advantages of a double toggle lock system?	535367	en jerose. Politikas	
4	What are the disadvantages of double toggle lock system?  What is the mechanical stroke limites			-
• •	How does the final lock up on a Krauss machine operate?	iiku.dite.	a de la compa	-
	When setting the daylight on a Krauss machine what			
	feature is potentially dangerous?	e distance		
	What is the purpose of the jacking screw on an A.17?	2455		
٠	How is the difference in mould thickness adjusted on a Krauss Machine?			
	How is mould thickness adjusted on A.17 & A.26 machines?		Spa bend	ys-11-
	MACHINE TOOL COMBINATIONS	Arrivate Security		
	The second secon		十	_
•	With the tool out of the machine what should you do before	-120 trans.		9.41
	starting to mount the next one?	-		
٧	What is tool protection procedure?		-	
•	What is tool ancillary equipment?	two orders	Salara (See 2	3
•	Which machines are amber tube tools used in? Which machines are layer tools used in?	-	+	
•	The wind with the alle all Action to any and the action of	-		_
•	Which tools are used in Krauss machines?		especial files	
٠	What size of securitainer cap tools are used in A.17 machines?  What size of securitainer cap tools are used in A.26 machines?  What size of securitainer cap tools are used in A.26 machines?	-	+	
•	clamping?		士	
٠	Which machines are used for Jaypour components?			

## TOOL ANCILLARY EQUIPMENT

	TOON AND	-	R	w!
•	What are the main items of ancillary equipment? How is ancillary equipment identified? How many types of nozzle are used?			
	What safety precautions must be observed when setting a wedge? What is the effect of using a wedge that is too wide?	i j		
	What is the effect of using a wedge that is too narrow? What important points must be observed when setting Puller Bars or Chains?	\$.\$4. <b>\$</b>	See day of the constant	. 6300
	How is a bar ejector set?  Now is nozzle fit checked?	<u> </u>		
•	How is Archimedes screw attached to the machine?	-		
	SAFETY AND FIRE	t		
ı	How many types of fire extinguisher are there? What is the difference between BCF and all other extinguishers? How many hose reels are them in A Factory & where?	,		
•	How many hose reels are there in C Factory & where? What is the main fire protection system?			
٠,	What are regulations regarding Tool Room Hoist? In which way should an eyebolt never be used? How should the correct eyebolt be selected?			
	What are the main obligations of an employee under the Health & Safety At Work Act?			434
	What is full procedure for reporting unsafe conditions?			
	GENERAL			
	Having mounted the tool in the machine, what are the first two settings that should be made?		6 ( § ) 	
•	What are the common features of mould safety setting between all machines?			
	What is the emergency shutdown procedure?  What would you check first if the tool flashed on start up?  What would you check first if the tool flashed on startup?	•		
	What creates heat in the melt apart from the barrel heaters? What is the cause of gas burning? How would you first try to eliminate gas burns in a moulding? What problem may be encountered if a machine has been standing			
	with the heats on? What is the effect of a blocked cavity?			

The scores of 6 trainee setters on the oral questionnaire of job performance alongside "predicted" performance scores

Subject	Predicted Performance	Actual Performance
1	532	86
2	618	91
3	587	86
4	641	92
5	593	85
6	495	79

APPENDIX12

The scores of 6 trainee setters on the performance assessment rating alongside "predicted" performance scores

Subject	Predicted Performance	Actual Performance
1	532	70.34
2	618	81.49
3	587	63.22
4	641	80.00
5	593	81.22
6	495	65.52

Instructions and Scoring Procedures
for Microswitch Assembly Tasks

The same of the sa

## Equipment

- 1 Assembled Microswitch
- 1 Box of Components (see page 6 for requisite terms)
- 1 Stopwatch
- 1 Blank sheet of blue card
- 1 Sheet headed X and Y
- 1 Sheet headed 'List of Components'
- 1 Sheet headed 'Plan of Movements A'
- 1 Sheet headed 'Plan of Movements B'
- 1 Sheet headed 'Time Sheet'
- 1 Pencil

#### Procedure

(CHECK THAT BOX HAS CORRECT COMPONENTS, AND THAT MICROSWITCH IS CORRECTLY ASSEMBLED).

(HAVE MICROSWITCH IN YOUR HAND. PLACE BOX AND BLUE CARD IN FRONT OF S)

"I am going to hand you an object called a "microswitch unit" which has already been assembled. The box in front of you containts a lot of small items, including all the parts needed to assemble microswitches like the one I shall give you. There are also some items which would not be needed. They may be wrong parts or ones which are too large or too small.

When I give you the microswitch, I would like you to take from the box all the items you would need in order to assemble 2 more microswitches like it. Place the required items on the sheet in front of you.

Work as quickly as you can, but make sure you have all the items needed to assemble 2 microswitch units. When you are satisfied that you have all the right components say "Ready".

Here is the microswitch: Start now. (GIVE S THE MICROSWITCH) (TIMED)

(WRITE DOWN TIME AND ERRORS ON THE TIME SHEET UNDER THE COLUMN
"IDENTIFICATION". REMOVE BOX. PLACE SHEET HEADED X AND Y IN FRONT OF
S. SLIDE BLANK SHEET WITH COMPONENTS ON IT TO CONVENIENT DISTANCE FOR S
TO REACH IT. GIVE S THE SHEET HEADED "LIST OF COMPONENTS")

AND YOU WELL TO SEE SEE SEE SEE

"Right, there is a list of the components you need to assemble microswitches. Disregard the table at the bottom of the page.

You should have:-

2 of Type A

2 of Type B

4 of Type C

2 of Type D

2 of Type E

4 of Type F

4 of Type G

4 of Type H

4 of Type I

(CHECK THAT S HAS CORRECT NUMBER AND TYPE OF COMPONENTS. IF NOT, GIVE HIM CORRECT COMPONENTS).

(GIVE S SHEET HEADED 'PLAN OF MOVEMENTS A')

"Right, on this sheet are a set of steps which you must follow to assemble two microswitches. What you have to do, is place Component A on Workpiece X and then Component A on Workpiece Y, then Component D on Workpiece X and so on until you have completely assembled the two microswitches.

Work as quickly and as accurately as you can. Start now. (TIMED)

(WRITE DOWN THE TIME TAKEN UNDER THE COLUMN HEADED "ASSEMBLY I")
(INFORM S OF TIME TAKEN)

"Right, you have to do this a total of 5 times. So would you please quickly disassemble the two workpieces".

"O.K. Following the plan again, assemble both microswitches. Start now" (TIMED)

(ENTER TIME UNDER COLUMN HEADED "ASSEMBLY II. INFORM S OF TIME TAKEN)

"Right, disassemble".

"Are you ready? Reassemble" (TIMED)

(ENTER TIME UNDER COLUMN HEADED "ASSEMBLY III". INFORM S OF TIME TAKEN)

"Right, disassemble".

"Are you ready? Reassemble" (TIMED)

(ENTER TIME UNDER COLUMN HEADED "ASSEMBLY IV". INFORM S OF TIME TAKEN)

"Right, disassemble".

"Are you ready? Reassemble" (TIMED)

(ENTER TIME UNDER COLUMN HEADED "ASSEMBLY V". INFORM S OF TIME TAKEN)

"At the bottom of the list of components is a table of figures. This shows the number of points each type of component is worth. Look at the assembled microswitch again. In a moment, I would like you to assemble 2 more microswitches like this one.

The difference 1

ocimik, so the

This time, however, there are some rules as to how you should assemble your microswitches.

Take the two components lettered "A". Lay one down on the sheet under the letter X and the other under the letter Y. So, we shall call this one Workpiece X and the other one Workpiece Y.

What you have to do is add one component to Workpiece X, then one to Workpiece Y, then one to X and so on, until you have assembled both microswitches."

(GIVE S THE SHEET HEADED "PLAN OF MOVEMENTS B")

"Now look at this plan of movements. When you add a component to a workpiece, you must enter the letter of the component you are adding under the column headed "Component". You must also enter the running score under the column headed "Running Score"."

"So, for example, let us suppose you added Component I to Workpiece X. Component I is worth 2 points."

(POINT OUT THIS NUMBER FROM THE BOTTOM OF THE COMPONENT SHEET).

"So, Workpiece X is now worth 10." (POINT TO MOVEMENT SHEET ENTRY SHOWING RUNNING SCORE OF COMPONENT A AS 10 POINTS) + 2, ie. 12 points."

"So, you would enter "12" next to the letter "I". (POINT TO APPROPRIATE PLACE ON MOVEMENT SHEET).

"Workpiece Y is still only worth 10 points, a difference of 2 points. Now, let us suppose you added Component B to Workpiece Y. You would enter the letter B under the column headed "Component" for Workpiece Y, and 10 + 9, ie. 19 as the running score. The difference between Workpiece X and Workpiece Y is now 19 less 12, that is, 7 points.

"But ...., the rule you must follow is that the difference between the scores for Workpiece X and Workpiece Y must always be 5 points or less. At the moment the difference would be 7. So, Component B cannot go on Workpiece Y yet. You would have to put a component on which has a lower score. Let's try Component D. This is worth 7 points, so Workpiece Y would be worth 17 points. Workpiece X is worth 12 points, so the difference of 5 means that you could place Component D on now."

"So that is what you have to do. You have to assemble the two microswitches and write down on the plan of movements the sequence of moves. Remember, the difference is that their running scores must always be 5 points or less."

"Try to work out the sequence as quickly as you can. If you find that you cannot place any of the components at a particular time, then you will have to go back to a few moves before, and try a different plan."

"The final score for each workpiece will be 76. When you have finished your plan, and assembled both microswitches, say "Ready". 0.K., start now."

(WHEN S SAYS "READY", NOTE DOWN TIME, BUT DO NOT STOP THE WATCH. CHECK THAT HIS SOLUTION MEETS THE RULES. IF IT DOES, ENTER THE TIME AT WHICH HE SAID "READY". IF NOT, POINT OUT ERROR, AND CONTINUE TIMING. TAKE OFF THE TIME IT HAS TAKEN YOU TO FIND THE ERROR FROM THE TIME THAT THE SUBJECT THEN SAYS "READY").

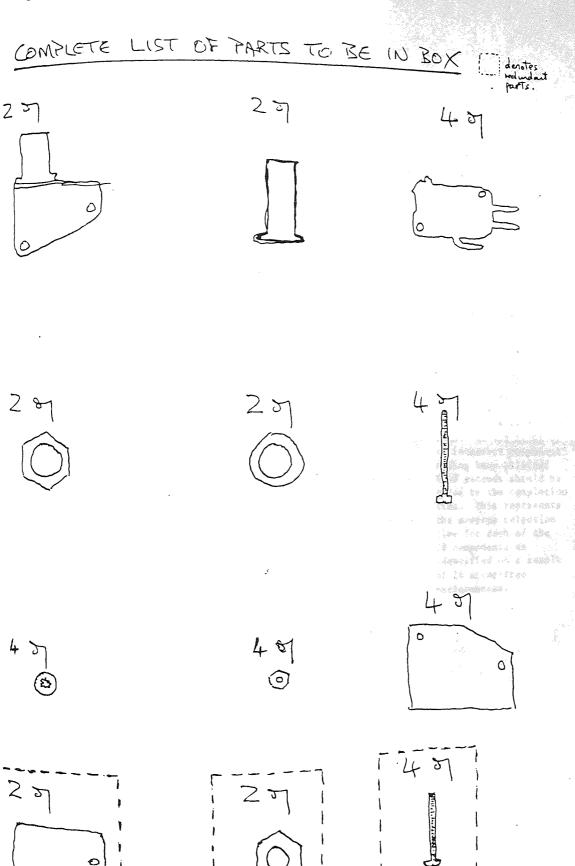
"Right, you have now created an assembly plan which satisfies the rules you had to follow."

(ENTER TOTAL TIME IN COLUMN HEADED "PLAN TIME")

(THANK S FOR CO-OPERATION).

-

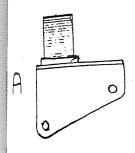
1



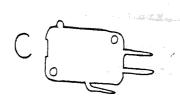
## TIME SHEET

ob Title			www.m.jak
b IICIE			<del></del>
Task Element	Ti	me	Errors
	Minutes	Seconds	(Number of)
Identification			
Assembly I			Error Procedure
Assembly II		***************************************	<ul> <li>A pilot examination of the task found errors to be extrem</li> </ul>
Assembly III			- rare. In the event an incorrect compon having been selecte 6.48 seconds should
Assembly IV			added to the comple time. This represe the average selecti
Assembly V			time for each of th 28 components as identified on a sam
Plan Time	٠		of 14 error-free performances.
TOTAL			

# LIST OF COMPONENTS











G &

H ©



POINTS	PER	COMPONENT
•		

								II
A	$\mathcal{B}$	C	D	E	F	4	, ,	7
			~	6	5	4	ک	
10	9	$\mathcal{S}$	}	\				

44				
<b>9</b>	PLAN C	OF MOVEME	ENTS A	
	Workp			
1 1		Running Score	<u> </u>	<del>fiece Y</del>
Number			Component	Running Scote
1	A			
1			A	
2 .	_ <u>D</u> _			The second secon
3			В	
4 5	E_			
1			F_	
6 -	I			
0			F	
8 9	B			
·			T	
10	<b>C</b>			
11			С	
12	F		g i	
			I	
14	E_			
			C	
16	T	·		and the contract of the contraction of the contract of the con
18	<u> </u>		g =	
19				and the state of the
			H	and the state of t
20 21	•			and the state of t
22	4_		9_	And the second s
53	9		200	property of the second
			423	
24 25				man and a management of the second of the se
26			<u>D</u>	
- 27	2 8			The second secon
28			E_	Sulphar 40
-0			i same of	and the second section of the second
		·	1	

10 =	PLAN OF MOVEME	NTS B
Number	Workpiece X Component Running Score	Workpiece Y Component Running Scote
	A_ 10_	
2		A
3		
4		
5		
6		
7		
8		
9		
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		
26		
27		
28	1	

<u>Criterion Task Performance Data</u> <u>for the 7 Job Groups (secs)</u> from the

1.30

1. 19

1 4.7

1.95

13-49

49.41 10.49

17.70

34.34

13,30

50.68 55.64

64.42

(5.18 16.78

				Assembly	,				
JOB GROUP	Ident	. 1	2	3					
					4	5.	RL (Ratio)	Plan Time	Plan Pass/Fail
LIBRARY	3.99	5.33	3.30	3.75	3.26	2 92			
ASSISTANT	2.68	11.35	4.58	3.66	3.45	2.83	1.88	29.20	1
	4.55	13.86	8.65	5.08	4.21	3.23	3.51	60.00	Ō
	2.30	7.88	3.06	3.23		4.25	3.26	60.00	0
	6.04	10.31	3.32	3.53	2.81	2.43	3.24	60.00	0
$\bar{x}$	3.91	9.74	4.58		2.66	2.45	4.21	60.00	0
		7.14	4.50	3.85	3.27	3.03	3.22	53.84	1
TEACHER	1.72	7.30	4.38	3.63	2.93	2.48	2.94	10.00	
	3.00	8.56	4.11	3.38	3.28	3.53	2.42	19.80	1
	2.57	6.63	6.78	5.16	3.75	3.96	1.67	48.70	1
	3.49	6.33	4.50	3.75	3.50	2.66		32.01	1
_	1.75	4.55	3.18	3.26	2.03	1.98	2.38 2.30	46.16	1
$\bar{x}$	2.50	6.67	4.59	3.83	3.09			10.96	1
					3.09	2.92	2.34	31.52	5
LABOURER	1.40	4.18	3.53	3.06	3.58	3.51	1.19	60.00	0
	2.92	10.81	6.26	5.60	5.71	4.73	2.29	60.00	0
	1.66	5.01	3.33	2.81	3.11	2.53	1.98	60.00	0
	2.80	15.18	8.99	8.01	7.70	7.11	2.14	60.00	0
_	1.97	7.54	6.70	5.01	3.95	3.62	2.08	60.00	0
X	2.15	8.54	5.76	4.89	4.81	4.30	1.94	60.00	0
SECRETARY	2.26	8,90	5.06	3.38	4.11	2.83	3.14	60.00	. 0
	3.62	24.81	7.90	4.71	3.85	4.58	5.42	47.65	1
	5.75	8.50	5.33	4.36	4.23	3.83	2.22	60.00	0
	2.38	5.28	3.53	2.72	2.63	2.40	2.20	19,45	1
	3.95	6.56	4.00	3.88	3.93	2.73	2.40	60.00	0
$\bar{x}$	3.59	10.81	5.16	3.81	3.75	3.27	3.08	49,42	2
FITTER	2.21	4.86	3.61	3.80	2.91	2.93	1.66	10.91	1
LIIII	2.33	4.95	·4.51	3.85	4.16	3.83	1.29	12.85	1
				2.78	2.21	2.01	2.47	30.58	1
	2.44	4.96	3.33	5.50	4.58	3.26	2.45	33.01	1
	2.63 1.94	7.98 6.85	6.73 5.70	4.53	3.99	4.28	1.60	24.43	1
$\bar{x}$	2.31	5.92	4.77	4.09	3.57	3.26	1.89	22.35	5
IODIC CYCO		<del></del>	,	/ 00	3.80	4.08	1.62	23.56	1
WORKSHOP	2.39	6.60	4.21	4.08		3.71	2.28	50.80	1
TECHNICIAN	2.73	8.46	4.70	4.35	3.63	2.48	1.95	60.00	0
	2.08	4.83	3.23	3.56	2.80	3.41	1.68	60.00	0
	2.60	5.73	3.85	3.80	3.48	4.10	2.03	29.90	1
	1.48	8.33	5.65	5.16	4.66			44.85	3
$\bar{x}$	2.25	6.79	4.32	4.19	3.67	3.55	1.91		
CADDED		···	, , , ,	3 30	3.23	3.36	1.66	18.18	1 . 1
CAREERS	4.98	7.00	4.45	3.30	2.93	2,56	2.87	16.78	1
OFFICER	1.96	7.36	4.35	3.83	4.01	3.58	2.38	46.10	1
	3.15	8.51	4.96	3.85		3.83	2.48	60.00	0
	4.66	9.50	6.91	6.28	4.33	3.56	1.51	28.50	1
	2.61	5.38	4.70	4.05	4.10	3.37	2.18	33.91	4
$\overline{\mathbf{X}}$	3.47	7.55	5.07	4.26	3.72	J.J.			

The ANOVA Summary Tables of Contrasts between the Criterion Task Performances of the 7 job groups

Identification Performance	9.1			
Source	SS	DF	Mean Square	[±4
Between Groups	16,546	9	2.758	2.624 (p < 0.05)
Within Groups	29,422	28	1.051	
Total	45.968	34		
Assembly Trial Performances	es (1-5)			
Source	SS	DF	Mean Square	· ·
Between Subjects	371,039	34		
A	42.726	9	7.121	0.607
Subject within Groups	328.313	28	11.725	
Within Subjects	819,676	140		
д	487,163	7	121.791	53.732
AB	78,651	24	3.277	1.446
B x SWG	253.861	112	2.267	
A at BI	94.958	9	15.826	3.806 (p < 0.05)
SSWCELL	582,175	140	4.158	
Rate of Learning Across Assembly Trials	Assembly Trials			
Source	SS	DF	Mean Square	Service (Service)
Between Groups	9.412	Ç	1.569	2.999 (p < 0.05)
Within Groups	14.644	28	0.523	No.   No.
Total	24.056	34		

The ANOVA Summary Table of Contrasts between the PAQ Scores of the 7 Job Groups

Ĺτ	3,533	226.345 10.823 (p < 0.001)	5.887 247.550 7.986 (p < 0.001)
Mean Square	3687.734 1043.743	27068.501 1294.320 119.590	Mean Square 2391.790 406.277 46308.810 1493.891 187.069
DF	34 6 28	1015 29 174 812	DF 34 3 28 3 28 4 455 4 13 0 78
SS	51351.206 22126.406 29224.800	1107305.100 784986.534 225211.766 97106.800	SS 25726.482 14350.739 11375.743 786631.071 602014.524 116523.490 68093.057
Divisional Job Dimensions	Between Subjects A	Within Subjects B AB B × SWG	General Job Dimensions Source Between Subjects A Subject within Groups Within Subjects B AB B x SWG

ጉ	1.307			1474.007	14.104 (p < 0.001)			દા		5.564			74.704	23.509 (p < 0.001)			£,		3.727			5.403	5.385 (p < 0.001)	
Mean Square	34,155	26.135		6178,513	59,120	4,192		Mean Square		28364.241	5098.162		681,045	214.318	9.117		Mean Square		15180.644	4073.338		65.019	64.809	12.035
DF 34	9	28	2625	7.5	450	2100		DF	34	9	28	2625	7.5	450	2100		DF	34	9	28	2625	7.5	450	2100
	204.930	731.786	498794.880	463388.507	26603.919	8802,454	ores	SS	312933.994	170185,448	142748.546	166666.087	51078,384	96442.985	19144.718	ute Scores	SS	205137.322	91083.867	114053.455	59313,576	4876.414	29163.854	25273.309
Additive Attribute Scores Source Between Subjects	A	Subject within Groups	Within Subjects	В	AB	B x SWG	Cross Product Attribute Scores	Source	Between Subjects	А	Subject within Groups	Within Subjects	В	AB	B x SWG	Critical Behaviour Attribute	Source	Between Subjects	<b>A</b>	Subject within Groups	Within Subjects	B	AB	B x SWG

## The Calculations and Interpretation of Distance Measures between Jobs and Criterion Tasks

## Correlation (r)

The product-moment correlation was computed between the profiles of scores for criterion tasks and each job in the study. Correlations were calculated for each job/task comparison (ie. 7 x 3 comparisons) across the 5 sets of profiles (Divisional Job Dimensions; General Job Dimensions; Additive, Cross Product, and Critical Behaviour Attribute Profiles). Each correlation coefficient (7 x 3 x 5 = 105) was transformed to z for the purposes of further analysis. Greatest similarity was expressed as the highest transformed correlation coefficient.

#### Euclidean Distance (Σd)

The Euclidean distance between each constituent score of the recruitment job was subtracted from the corresponding score of the recruitment job was subtracted from the corresponding score on the criterion task. Negative scores could be regarded therefore as "surplusses". Greatest similarity was expressed as the job with the greatest cumulative surplus (negative score) down to the greatest deficit(positive score).

### Squared Euclidean Distance $(\Sigma d^2)$

The Euclidean distance between each constituent score of the recruitment job was subtracted from the corresponding score on the criterion task. Each distance was squared and greatest similarity expressed as the job with the lowest cumulative score.

#### Weighted Euclidean Distance $(\Sigma(w \times d))$

The Euclidean distance between each constituent score of the recruitment job was subtracted from the corresponding score on the criterion task. Each distance was multiplied by the degree of involvement (score) for the criterion task. Negative scores could be involvement (score) for the criterion task. Negative scores could be regarded as "surpluses". Greatest similarity was expressed as the regarded the greatest cumulative surplus (negative score) down to the greatest deficit (positive score).

## Weighted Squared Euclidean Distance $(\Sigma(w \times d^2))$

The Euclidean distance between each constituent score of the recruitment job was subtracted from the corresponding score on the criterion task. Each distance was squared and then multiplied by the degree of involvement (score) for the criterion task. Greatest degree of involvement (score) for the criterion task. Similarity was expressed as the job with the lowest cumulative score.

The Distance Measures Calculated for the Three Task Aspects
in terms of Divisional Job Dimensions, General Job Dimensions,
Additive Attribute Profiles, Cross Product Attribute Profiles,
and Critical Behaviour Attribute Profiles

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SUMMARY OF DISTANCE MEASURES FOR DIVISIONAL JOB DIMENSIONS (30)

Task	Job Group	r (z)	D	WD	$\sum_{D^2}$	$\frac{\Sigma}{\text{WD}}$ 2
<u>Ident</u>	CO	0.465 (0.5037)	<b>-</b> 529	871	35607	17718507
	F	0.343 (0.3575)	<del>-</del> 749	1826	51241	64356536
	S	0.694 (0.8556)	-414	-1070	17894	6462438
	PST	0.469 (0.5088)	<del>-</del> 562	684	36108	33405054
	LA	0.511 (0.5641)	-466	3369	22350	30520509
	WT	0.477 ( 0.5191)	-826	<del>-</del> 2989	55910	47050549
	L	0.195 (0.1975)	<b>-</b> 588	6744	42996	76701164
Assembly	CO	0.552 (0.6213)	-439	3165	31005	28935489
	F	0.406 (0.4308)	<del>-</del> 659	4656	47711	848322262
	S	0.740 (0.9505)	. <b>-</b> 324	2212	15268	15638522
	PST	0.564 (0.6387)	<del>-</del> 472	2725	31000	44417577
	LA	0.624 (0.7315)	<b>-</b> 376	6511	19444	38748637
	WT	0.531 (0.5915)	<b>-</b> 736	-1352	49994	59883112
	L	0.247 (0.2522)	-498	11485	43288	88069857

Task	Job Gro	up r (z)	D Z	Σ WD	Σ D2	Σ WD <sup>2</sup>
<u>Plan</u>	CO	0.639 (0.7565)	-330	4673	25336	19340829
	F	0.387 (0.4083)	<b>~</b> 550	9032	47778	72662612
	S	0.743 (0.9571)	-215	6377	14913	15277671
	PST	0.632 (0.7447)	-363	4687	26239	35680719
	LA	0.661 (0.7946)	-267	10425	18587	37980655
	WT	0.526 (0.5846)	-627	1658	47329	52721820
	L	0.164 (0.1655)	-389	18710	49053	109860300

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## SUMMARY OF DISTANCE MEASURES FOR CROSS-PRODUCT ATTRIBUTE PROFILES (76)

			Σ	_			
Task	Job	Group r (z)	D	WD	Σ D <sup>2</sup>	$\frac{\Sigma}{WD}$ 2	
Ident	CO	-0.193 (-0.193	. 1005	<b>-</b> 17376	60013	5167086	
	F	0.73	_7007	-29511	110327	13170537	
	S	0.46 (0.50	1502	<b>-</b> 15730	34882	3720334	
	PST	-0.01 (0.01	-7106	-20304	67554	6668196	
	LA	0.27 (0.27	- 1/1h/	-14186	30624	3068474	
	WT	0.82 (0.17	- 1/4/	-33681	139448	17482157	
	L	0.44 (0.47	1914	-19376	51430	5665416	
Assembly	CO	-0.06 (-0.06	חררו —	<b>-</b> 20416	45024	7611228	
	F	0.72 (0.90	<del>-</del> /}}4	<b>-</b> 36736	86968	19571504	
	S	0.60 (0.70		-17512	22409	4461946	
	PST	0.11		-24383	50487	9742595	
	LA	0.40	-1100	-15362	19363	3559416	
	WT	0.85 (1.26		<b>-</b> 42677	112547	26992101	
	L	0.31		-22129	37015	7185189	

Task	Job Group	r (z)	D	WD	$\sum_{D}^{\Sigma} 2$	$\frac{\bar{\Sigma}}{WD^2}$
Plan	CO	0.181 (0.1830)	-1196	-21314	30222	9377280
	F	0.512 (0.5654)	-2194	-40850	65734	. 23437442
	S	0.671 (0.8126)	- 903	-16073	12281	3690155
	PST	0.338 (0.3518)	-1417	-26180	33887	11692070
	LA	0.468 (0.5075)	<b>-</b> 773	-13293	10495	2824093
	WT	0.733 (0.9352)	<b>-</b> 2553	<del>-</del> 48758	87379	34234384
	L	0.013 (0.0130)	-1245	-21311	25645	6989581

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						TROFIL
Task	Job Group	r (z)	D	WD	$\overset{\Sigma}{\overset{D}{\overset{D}{D}}}2$	$\frac{\Sigma}{WD}^2$
<u>Ident</u>	CO	-0.274 (-0.2812)	- 150	- 39	2586	90779
	F	0.582 (0.6655)	-1037	-7976	15227	992794
	S	0.403 (0.4272)	352	3601	2416	285739
	PST	-0.124 (-0.1246)	<b>-</b> 195	- 473	3761	144739
	LA	0.353 (0.3689)	114	1650	970	105348
	WT	0.742 (0.9549)	- 740	<b>-</b> 5820	7906	568312
	L	0.119 (0.1196)	- 100	21	1470	69079
<u>Assembly</u>	СО	-0.200 (-0.2027)	197	4354	3553	749158
	F	0.607 (0.7042)	<b>-</b> 690	<b>-</b> 7917	7526	983969
	S	0.488 (0.5334)	699	10238	7871	1975320
	PST	-0.081 (-0.0812)	152	3697	4282	800873
	LA	0.446 (0.4797)	461	7144	4139	1087374
	WT	0.763 (1.0034)	<b>-</b> 393	-4466	2795	378150
	L	0.044	247	4688	2985	780456

Task	Job Group	r (z)	D Σ	MD	$\overset{\Sigma}{\overset{D}{\overset{D}{D}}}$	Σ WD <sup>2</sup>
<u>Plan</u>	CO	0.032 (0.0320)	516	10943	6702 -	2808013
	F	0.253 (0.2586)	- 371	<del>-</del> 4274	4783	668866
	S	0.147 (0.1481)	1018	19307	15980	6727503
	PST	0.180 (0.1820)	47.1	9845	6549	2477085
	LA	0.164 (0.1655)	780	15275	10372	4513545
	WT	0.488 (0.5334)	- 74	220	2138	427144
	L	-0.283 (-0.2909)	566	12168	7916	3589958

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## SUMMARY OF DISTANCE MEASURES FOR GENERAL JOB DIMENSIONS (14)

Task	Job Group	r (z)	Σ	MD	Σ D <sup>2</sup>	$\frac{\Sigma}{WD}^2$
<u>Ident</u>	CO	0.558 (0.6299)	18	6357	12142	43899119
	F	0.187 (0.1892)	-89	8734	3581°5 <sup>†</sup>	133599760
	S	0.477 (0.5191)	-29	7223	13551	61202997
	PST	0.299 (0.3084)	<b>-</b> 15	9133	20803	92717695
	LA	0.281 (0.2888)	65	10772	20445	122213560
WT L		0.254 (0.2597)	-169	5694	40049	118931650
		0.128 (0.1287)	32	11844	34290	163610100
Assembly	CU	0.628 (0.7381)	28	7475	11358	4391775
	F	0.311 (0.3217)	<b>-</b> 79	8475	32277	134006320
	S	0.554 (0.6241)	<b>-</b> 19	8411	12907	63379957
	PST	0.408 (0.4332)	<b>-</b> 5	9818	19153	92877770
	LA	0.348 (0.3632)	75	12291	20463	123752570
	WT	0.381 (0.4012)	<b>-</b> 159	4851	35343	119177110
	L	0.208 (0.2111)	42	12884	33350	163965150
	L	(O* \\ \\ \)				Cont'd.

Task	Job Group	r (z)	D	Σ WD	Σ <sub>2</sub>	$\frac{\Sigma}{WD}$ 2
<u>Plan</u>	СО	0.674 (0.8180)	57	7018	9977	44615982
	F	0.340 (0.3541)	<b>-</b> 50	7831	30522	134599820
	S	0.612 (0.7121)	10	7715	11048	62369981
	PST	0.441 (0.4735)	24	9395	17840	93435945
	LA	0.393 (0.4153)	104	11863	19140	122882100
	WT	0.409 (0.4344)	<del>-</del> 130	4008	33190	120805170
	L	0.205 (0.2079)	71	13111	33337	164013490

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SUMMARY OF DISTANCE MEASURES FOR ADDITIVE ATTRIBUTE PROFILES (76)

		r	Σ	Σ	Σ.	7
Task	Job Group	(z)	D	WD	$\begin{array}{c} \Sigma \\ D^2 \end{array}$	$\frac{\Sigma}{WD}^2$
Ident	CO	0.770 (1.023)	<del>-</del> 56	4073	8608	7327553
	F	0.932 (1.673)	-68	3562	3164	2959378
	S	0.905 (1.505)	-107	1929	3935	3017861
	PST	0.862 (1.305)	<b>-</b> 75	2923	5249	4414897
	LA	0.894 (1.441)	-89	2675	4209	3592933
	WT	0.943 (1.764)	<del>-</del> 85	2553	2775	2306727
	L	0.917 (1.569)	-41	4988	3807	3949060
Assembly	СО	0.797 (1.09)	45	6636	7671	7594872
	F	0.937 · (1.713)	34	6523	2940	3672159
	S	0.923 (1.609)	<b>-</b> 5	4619	3169	3157295
	PST	0.881 (1.380)	17	5409	4577	4626523
	LA	0.912 (1.539)	13	5395	3503	3775493
	WT	0.948 (1.812)	37	6123	3049	3426897
	L	0.915 (1.557)	61	8099	3859	5103049
						Cont'd.

Task	Job Group	r (z)	D	Σ WD	$\sum_{\mathbf{D}} 2$	$\frac{\Sigma}{WD}$ 2
<u>Plan</u>	CO	0.834 (1.198)	113	8499	6643	6955431
	F	0.934 (1.689)	103	9174	3425	4890570
	S	0.938 (1.721)	64	6915	2944	3379637
	PST	0.905 (1.499)	86	7570	4082	4461100
	LA	0.928 (1.644)	82	7685	3266	4017077
	WT	0.944 (1.773)	106	8763	3512	4532981
	L	0.900 (1.467)	130	10968	4780	7052996

APPENDIX 19

## Overall Summary of Validity of Divisional Job Dimensions (Note 1)

Task Measure		<u>S:</u>	imilarity	Measure	
14514	(r)	(ZD)	(MD) Σ	$(\mathfrak{ED}^2)$	$(WD^2)$
Identification	-0.677	0.781*	-0.082	-0.858*	-0.802*
Assembly 1	-0.564	0.798*	0.247	-0.795*	-0.557
Assembly 2	0.364	0.390	0.730	-0.073	0.194
Assembly 3	0.825*	0.289	0.598	0.581	0.656
Assembly 4	ი.586	-0.062	0.603	0.338	0.481
Assembly 5	0.673	-0.236	0.531	0.491	0.574
Rate of Learning	0.795*	-0.805*	0.000	0.937**	0.728
Plan (Note 2)	-0.09	0.33	0.51	-0.09	0.16

<sup>\*</sup> p < 0.05 \*\* p < 0.01

Note 1 Signs corrected for direction (ie. positive signs indicate a positive correlation between greater 'similarity' and better performance)

Note 2 Spearman's Rank Correlation. All other correlations are product-moment coefficients.

APPENDIX 20

Overall Summary of Validity of General Job Dimensions (Note 1)

		Similarity Measure				
Task Measure Identification	(r) -0.686	Σ (D) 0.554	Σ (WD) -0.087	Σ (D <sup>2</sup> ) -0.820*	$\Sigma = (WD^2)$ $-0.603$	
Assembly 1	-0.222	0.530	0.400	-0.478	-0.194	
Assembly 2	0.064	0.501	0.511	-0.730	0.127	
Assembly 3	0.407	0.087	0.243	0.516	0.506	
Assembly 4	0.310	0.121	0.276	0.382	0.416	
Assembly 5	0.398	-0.002	0.195	0.527	0.504	
Rate of Learning	-0.299	-0.513	-0.335	0.639	0.337	
Plan (Note 2)	0.26	0.58	0.44	0.33	0.30	

<sup>\*</sup> p < 0.05

<sup>\*\*</sup> p < 0.01

Note 1 Signs corrected for direction (ie. positive signs indicate a positive correlation between greater 'similarity' and better performance).

Note 2 Spearman's rank correlation. All other correlations are product moment coefficients

APPENDIX 21

## Overall Summary of Validity of Additive Attribute Profiles (Note 1)

		Simi			
Task Measure	(r)	(D) Σ	(MD) E	$(D^2)$	$\Sigma_{2}$
Identification	0.526	-0.496	-0.417	0.434	0.325
Assembly 1	0.029	-0.425	-0.377	-0.132	-0.198
Assembly 2	0.256	0.485	0.552	0.200	0.365
Assembly 3	0.182	0.941**	0.951**	0.154	0.406
Assembly 4	-0.103	0.738	0.760*	-0.017	0.205
Assembly 5	-0.174	0.815*	0.819*	-0.045	0.188
Rate of Learning	-0.096	0.800*	0.739	0.128	0.296
Plan (Note 2)	0.05	0.09	0.09	-0.09	-0.02

<sup>\*</sup> p < 0.05 \*\* p < 0.01

Note 1 Signs corrected for direction (ie. positive signs indicate a positive correlation between greater 'similarity' and better performance)

Note 2 Spearman's Rank Correlation. All other correlations are product-moment coefficients

## Overall Summary of Validity of Cross-Product Attribute Profiles (Note 1)

	Similarity Measure						
Task Measure  Identification	(r) 0.515	Σ (D) 0.743	Σ (WD) 0.744	Σ <sub>2</sub> (D <sup>2</sup> ) -0.691	Σ <sub>2</sub> (WD <sup>2</sup> ) -0.686		
Assembly 1	0.134	0.785*	0.755*	-0.788*	-0.726		
Assembly 2	0.408	0.455	0.464	-0.509	-0.524		
Assembly 3	0.100	-0.147	-0.132	0.114	0.092		
Assembly 4	0.005	0.036	0.035	-0.085	-0.078		
Assembly 5	-0.084	-0.124	-0.124	0.082	0.089		
Rate of Learning	-0.175	-0.758*	-0.730	0.739	0.686		
Plan (Note 2)	0.21	0.54	0.54	-0.68	-0.54		

<sup>\*</sup> p < 0.05

<sup>\*\*</sup> p < 0.01

Note 1 Signs corrected for direction (ie. positive signs indicate a positive correlation between greater 'similarity' and better performance)

Note 2 Spearman's Rank Correlation. All other correlations are preduct-moment coefficients

Overall Summary of Validity of Critical Behaviour Attribute Profiles

	Similarity Measure						
Task Measure	(r)	(Σd)	(EWD)	$(\Sigma D^2)$	(SWD <sup>2</sup> )		
Identification	0.263	0.694	0.688	-0.529	-0.438		
Assembly 1	0.027	0.880**	0.855*	0,201	0.741		
Assembly 2	0.500	0.400	0.418	0.034	0.290		
Assembly 3	0.241	-0.165	-0.152	-0.503	-0.450		
Assembly 4	0.136	0.079	0.080	-0.229	-0.059		
Assembly 5	0.062	-0.054	-0.055	-0.384	-0.257		
Rate of Learning	0.013	-0.774*	-0.753	-0.320	-0.720		
Plan (Note 2)	0.57	0.75	0.75	0.64	0.64		

<sup>\*</sup> p < 0.05

<sup>\*\*</sup> p < 0.01

Note 1 Signs corrected for direction (ie. positive signs indicate a positive correlation between greater 'similarity' and better performance)

Note 2 Spearman's Rank Correlation. All other correlations are product-moment coefficients.

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